

From: **Hagir Elawad** <hagir@uaestrategies.com>

Date: Mon, Apr 16, 2018 at 3:05 PM

Subject: Abu Dhabi's Mubadala Investment in New York & CEO Visit- Tuesday, May 8, 2018

To: [REDACTED]

Cc: [REDACTED]

Dear [REDACTED]

Happy Monday and I hope this note finds you well. We have been in touch before but as a refresher, my name is Hagir Elawad; I handle Legislative & Political-Military Affairs for UAE Ambassador H.E. Yousef Al Otaiba and the Embassy here in DC. I recently transitioned out of the Embassy, after almost ten years, where I established and led the Leg & Pol-Mil Dept. I now remain in essentially the same capacity, just on the outside while pursuing other unrelated interests. I've also had the pleasure of working with Mike Kuiken and Lane Bodian and look forward to meeting you in person in the near future.

On behalf of Ambassador Al Otaiba, I want to share with you that H.E. Mr. Khaldoon Al Mubarak, Group CEO and Managing Director of Mubadala Investment Company, based in Abu Dhabi, UAE, will be visiting the US in early May to meet with senior business leaders, company partners, and senior US government officials in Washington, DC. Mr. Al Mubarak will also travel around the country to visit many of Mubadala's key investments in the US.

I am sure you are familiar with one of Mubadala's key US investments in the great state of New York, which is the ownership of GlobalFoundries, the world's largest semiconductor company located in Saratoga County. The facility represents approximately \$15 billion in private and public investment. GlobalFoundries performs the most advanced research, development, and manufacturing of semi-conductors in the world, and employs over 4,800 people in New York State. Each full-time employee earns on average \$92,857 annually.

H.E. Mr. Al Mubarak will be in town on **Tuesday, May 8, 2018** and would like the opportunity to meet with Senator Schumer to discuss the company's focus on US investment, job creation, key partnerships, and to outline prospective investment opportunities in New York. Because of the important role the company plays in the overall US-UAE bilateral relationship, H.E. Ambassador Al Otaiba will also accompany Mr. Al Mubarak during his meetings in Washington.

Thank you in advance and I look forward to hearing from you. Additional information on Mubadala as well as a bio for Mr. Al Mubarak are below.

Kind Regards,
Hagir

Mubadala

Mubadala is a global investment company charged with accelerating the UAE's economic growth with an innovative approach to strategic investment. Mubadala has a significant presence in the US across a broad range of industries. The company's US asset base is \$114 billion, representing 32% of its global portfolio. Mubadala's US portfolio includes 34 direct investments, as well as positions in over 40 funds. Partnerships between Mubadala and US companies have created tens of thousands of jobs across the US, UAE, and around the world.

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<https://www.mubadala.com/en/who-we-are/about-the-company>

Bio, Khaldoon Khalifa Al Mubarak

Khaldoon Khalifa Al Mubarak is Managing Director and Group Chief Executive Officer of the Mubadala Investment Company, responsible for ensuring that the business strategy is aligned with Abu Dhabi's economic diversification efforts. He is a member of the company's Board Executive Committee and is Chairman of the Abu Dhabi Executive Affairs Authority (EAA), which provides strategic policy advice to the Chairman of the Abu Dhabi Executive Council, of which he is also a member.

In addition, he is a member of the UAE Supreme Petroleum Council. Mr. Al Mubarak's other board positions include Chairman of the Emirates Nuclear Energy Corporation (ENEC) and Emirates Global Aluminium (EGA); and board member of First Abu Dhabi Bank (formerly First Gulf Bank).

Mr. Al Mubarak holds a degree in Economics and Finance from Tufts University, U.S.A.

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